



BRYCE HARLOW FOUNDATION

42ND ANNUAL AWARDS DINNER / APRIL 19, 2023

An Evening of Celebration



THE
BRYCE
HARLOW
FOUNDATION





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42ND ANNUAL AWARDS DINNER / APRIL 19, 2023



Welcome

Liz Reicherts, *Foundation Chair* & Chris Leahy, *Dinner Chair*

2022-23 Bryce Harlow Fellows

Barbara Faculjak, *President, Bryce Harlow Foundation*

Dinner

Business-Government Relations Award

Jay Timmons, *President & CEO,*
National Association of Manufacturers

Introduced by Jim Fitterling,
Chair & CEO, Dow

Bryce Harlow Award

Congresswoman Debbie Dingell

Introduced by Ziad Ojakli,
Executive Vice President of Government Operations,
The Boeing Company

Bryce Harlow Foundation 42 Years of Integrity in Government Advocacy

On June 3, 1981, about 250 of Bryce Harlow's friends and admirers attended a dinner to honor him for his 40 years of outstanding public and private endeavors, and for his contributions to the advancement of the profession of Washington corporate representation. Using the profits from that dinner as seed money, the committee in charge of the event reconstituted itself as the Bryce Harlow Foundation. They began to map out plans for a variety of educational activities, all of which were designed to foster greater cooperation between business and government. Although the foundation's scope has broadened beyond corporate representation, its mission remains constant – to enhance the quality of professional advocacy and increase the understanding of its essential role in the development of sound public policy.

The Bryce Harlow Fellowship supports and encourages highly motivated graduate students in their pursuit of a career in professional advocacy through government relations and lobbying. A prestigious award, the Bryce Harlow Fellowship is offered to individuals who have demonstrated high academic achievement and strong leadership skills. The Foundation considers its Bryce Harlow Fellows to be the future of professional advocacy – those who are committed to practicing the art of lobbying with the highest level of integrity. Bryce Harlow Fellows work full-time while completing their advanced degrees in a variety of fields, including public policy, political science, law, and business.

The Foundation supports an environment that encourages competing voices – through advocacy, through education, and with expertise – to speak out on issues before our government, either directly through grassroots or indirectly through professional advocates.

2023 Bryce Harlow Foundation Board of Governors

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BRYCE HARLOW
Team Subject Matter

REX WACKERLE

Debbie Dingell

Congresswoman

Michigan's 12th Congressional District



Congresswoman Debbie Dingell represents Michigan's 12th Congressional District in the U.S. House of Representatives and serves in House Leadership as a Co-chair of the Democratic Policy and Communications Committee. She is a member of the Energy and Commerce Committee and the Natural Resources Committee, where she leads on critical issues including affordable and accessible health care, clean energy and water, domestic manufacturing and supply chain resilience, and protecting our wildlife and natural resources. Growing up in beautiful Michigan, Dingell, who chairs the Great Lakes Task Force, has always been an advocate for the outdoors and commits her work in Congress to protecting the environment for generations. Dingell is focused on bringing people together – in Congress and in her communities – to support Michigan's families and the economy.

Before being elected to Congress, Dingell – a self-proclaimed car girl – worked in the auto industry for over three decades, where she was President of the General Motors (GM) Foundation and a senior executive responsible for public affairs. She was also Chairman of the Wayne State University (WSU) Board of Governors and to this day continues to fight for affordable and accessible education in Congress. Debbie currently resides in Ann Arbor. She holds both a B.S.F.S. in Foreign Services and an M.S. in Liberal Studies from Georgetown University.

Jay Timmons
President & CEO
National Association of Manufacturers



Jay Timmons is president and CEO of the National Association of Manufacturers and chairman of the board of The Manufacturing Institute, the NAM's workforce development and education partner. The NAM is the largest manufacturing association in the United States, representing small and large manufacturers in every industrial sector.

Since Jay took the helm, the NAM has more than doubled in size, dramatically expanded its issue advocacy and enhanced the organization's influence and mobilization efforts outside of Washington, D.C. He has expanded the reach and impact of The Manufacturing Institute and launched an unprecedented, multimillion-dollar workforce development campaign, *Creators Wanted*. The NAM has become the one-stop shop for manufacturers in advocacy, legal action, workforce development, operational excellence and news and insights.

With four decades of experience working in state and national government and politics, Jay has built trusted relationships across multiple presidential administrations and with top leaders in both major parties. His previous experience includes serving as chief of staff to Congressman, Gov. and Sen. George Allen (R-VA) and as executive director of the National Republican Senatorial Committee during the 2004 election cycle.

Jay is recognized as a forceful and effective leader of the business association community, and he has been honored as "Trade Association CEO of the Year" by CEO Update. He is driven by the values instilled in him by his roots in the manufacturing town of Chillicothe, [*Chill-uh-coth-ee*] Ohio, where his grandfather worked at the Mead plant for nearly four decades. Today, Jay and his husband, Rick, reside in Virginia with their three children and an assortment of rescue dogs and other critters.

The Bryce Harlow Award

The Bryce Harlow Award is given annually to a member of the business, government, journalism, or academic profession in recognition of a significant and measurable contribution to the advancement of business-government relations. The honoree, by fostering an understanding, trust, respect, and cooperation between the business and government sectors, has benefited the country as a whole, and has made significant contributions to the development of sound public policy. Always, the honoree embodies the qualities of integrity, dedication and professionalism that epitomized the career of Bryce Harlow.

THE BRYCE HARLOW AWARD

2022	Roy Blunt	2006	Daniel Inouye	1993	David Boren
2021	Debbie Stabenow	2005	John Boehner	1992	Dick Cheney
2020	Chuck Grassley	2004	Don Nickles and Cal Dooley	1991	Howard Baker
2019	James E. Clyburn			1990	Carla Hills
2018	Heidi Heitkamp	2003	J. Dennis Hastert (rescinded)	1989	Anne Wexler
2017	Lamar Alexander			1988	Alexander Trowbridge
2016	Kevin Brady	2002	John Breaux		
2015	Fred Upton	2001	Richard Lugar	1987	Malcolm Baldrige
2014	Orrin Hatch	2000	Bill Archer	1986	James Lynn
2013	Mark Warner	1999	Robert Dole	1985	James Broyhill
2012	Joe Lieberman	1998	Vic Fazio	1984	William Ruckelshaus
2011	Jon Kyl	1997	Robert Michel		
2010	Tom Carper	1996	John Dingell	1983	William Baroody, Sr.
2009	Steny Hoyer	1995	Trent Lott	1982	John Harper
2008	Robert Bennett	1994	Warren Rudman and Paul Tsongas		
2007	Rob Portman				

THE BUSINESS-GOVERNMENT RELATIONS AWARD

The Business Government Relations Award is given for significant contributions to the advocacy profession through a lifelong career as an exemplary role model.

2022	David Castagnetti	2013	Charlie Black	2005	Red Cavaney
2021	Brenda Becker	2012	Jo Cooper	2004	George Koch
2020	Dawn Sweeney	2011	John Castellani	2003	Jack Valenti
2019	Donna Harman	2010	Joel Jankowsky	2002	Tom Korologos
2018	Haley Barbour	2009	Ken Duberstein		
2016	Blanche L. Lincoln	2008	Rob Liberatore		
2015	Steve Elmendorf	2007	Tom Boggs		
2014	Connie Tipton	2006	Jane Hoover		

2022-2023 Bryce Harlow Fellows

The Foundation considers its Bryce Harlow Fellows to be the future of professional advocacy – those who are committed to practicing the art of lobbying with the highest level of integrity. In addition to the \$8,000 award, fellows participate in a mentorship program where each fellow is matched with a member of the Bryce Harlow Board of Governors.

MICHAEL AGUILAR

State Affairs Manager, National Restaurant Association

NICK ARMSTRONG

Manager, Advocacy & Government Affairs, The AIDS Institute

NICK BRESLIN

Manager, Regulatory Affairs, National Association of Chemical Distributors (NACD)

JESSICA BROWN

Outreach and Communications Specialist, USAID Office of Cuban Affairs, Bureau for Latin America and the Caribbean

AMANDA BRUNO

Senior Associate, Lewis-Burke Associates LLC

QUINTON CARROLL

Legislative Director, Native American Contractors Association

ELLE CRADER

Legislative Liaison, CHW Advisors/Cornerstone Consulting Services

AMELIA DAL PRA

Refugee Advocacy Officer, Lutheran Immigration and Refugee Service

CLAIRE FIGEL

Senior Policy Analyst, U.S. Senate, Committee on Foreign Relations

NORMA FUENTES

Government Relations Associate, Stricklin and Associates

JUAN GOMEZ

Policy Analyst, Center for Law and Social Policy (CLASP)

RYAN GREENSTEIN

Associate Director of Advocacy, Overdose Prevention Initiative

CLARA KEANE

Legislative Advocacy Manager, Treatment Advocacy Center

PETER KELBEL

Manager, Federal Affairs, Association for Accessible Medicines

JAKE KENNEDY

Professional Staff Member, U.S. Senate, Environment and Public Works Committee Minority Staff

FIONA KOHRMAN

Legislative Representative, American Federation of Government Employees, AFL-CIO

SCOTT MARKS

Assistant Vice President of Congressional Relations, Independent Community Bankers of America (ICBA)

RACHEL MARTINEZ

Professional Staff Member, U.S. Senate, Committee on the Judiciary

OMAIR MIRZA

Vice President, Federal Government Relations, JP Morgan Chase

JAMON (JK) PHENIX

Public Policy Associate Manager, Opportunity Finance Network

CESAR PRIETO

Legislative Assistant, Congressman Tony Gonzales (TX-23)

NAMRATA PUJARA

Legislative Assistant, American Academy of Pediatrics

ABIGAIL ROBBINS

Federal Relations Specialist, Northeastern University

CHRISTOPHER SEMENAS

Senior Manager, Federal Government Relations, Pfizer

COLBY SHOLLER

Director of Government Affairs, Institute of Makers of Explosives (IME)

MORGAN STAHR

Co-founder and Co-Executive Director, Blue Future, YPAC (Youth Progressive Action Catalyst)

RACHEL STEVENSON

Communications Director, American Heart Association

IVAN THIRION

Program Analyst, U.S. Foreign Policy, Open Society Foundation

COLLEEN VIVALDI

Manager, Federal Affairs, Johnson & Johnson

PATRICK WOHL

Political Representative, National Association of Realtors (NAR)

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CN railway is a leading North American transportation and logistics company.

Celebrating their 100th anniversary in 2019, they offer integrated shipping solutions, including rail, intermodal, trucking, freight forwarding, warehousing and distribution.

CN is a true backbone of the economy whose team of approximately 24,000 railroaders transports more than C\$250 billion worth of goods annually for a wide range of business sectors, ranging from resource products to manufactured products to consumer goods, across a rail network of approximately 20,000 route-miles spanning Canada and mid-America.

CHEVRON



At Chevron, we define energy in human terms. Access to energy helps improve lives by driving human progress and enabling the benefits of modern society. That’s why we’re constantly working to provide reliable, affordable and ever-cleaner energy for the millions around the world that rely on us. Our greatest resource is our people. Their ingenuity, creativity and collaboration have met the complex challenges of energy’s past. Together, we’ll take on the future. We’re leaders in energy because we value responsibility, trust and integrity. This unwavering dedication to quality drives our company culture and will keep us ahead for years to come.

DOW



Dow (NYSE: DOW) combines global breadth; asset integration and scale; focused innovation and materials science expertise; leading business positions; and environmental, social and governance leadership to achieve profitable growth and help deliver a sustainable future. The Company's ambition is to become the most innovative, customer centric, inclusive and sustainable materials science company in the world. Dow's portfolio of plastics, industrial intermediates, coatings and silicones businesses delivers a broad range of differentiated, science-based products and solutions for its customers in high-growth market segments, such as packaging, infrastructure, mobility and consumer applications. Dow operates manufacturing sites in 31 countries and employs approximately 37,800 people. Dow delivered sales of approximately \$57 billion in 2022. References to Dow or the Company mean Dow Inc. and its subsidiaries. For more information, please visit www.dow.com or follow @DowNewsroom on Twitter.

NATIONAL ASSOCIATION OF MANUFACTURERS



The National Association of Manufacturers (NAM) works for the success of the more than 12.9 million people who make things in America. Representing 14,000 member companies—from small businesses to global leaders—in every industrial sector, we are the nation's most effective resource and most influential advocate for these values and for manufacturers across the country. We are a one-stop shop for manufacturers and manufacturing. Our work is centered around four values that make our industry strong and America exceptional: free enterprise, competitiveness, individual liberty and equal opportunity. These pillars guide what we do every day, whether it's standing up for manufacturers in Washington, DC, inspiring the next generation of manufacturing talent, providing news and intelligence about the industry or helping members innovate and advance.

Arrival Check-in Courtesy of Our
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KNOW A POTENTIAL CANDIDATE FOR THE BRYCE HARLOW FOUNDATION FELLOWSHIP? APPLY BEFORE MAY 1ST

THE FELLOWSHIP

The Bryce Harlow Foundation, the premier organization in Washington for government advocacy, is now accepting applications for its Bryce Harlow Fellowships for the academic year beginning fall, 2023. Possible candidates must be working full-time, attending graduate school at least part-time and anticipate having careers in the field of government relations, lobbying or advocacy.

Recipients receive \$9,000 (\$4,500 per semester), valuable mentoring opportunities, and access to seminars and other educational activities.

HOW TO APPLY

For more information or to apply (on-line applications only) please visit www.bryceharlow.org. We are accepting applications through May 1, 2023 for the 2023-24 academic year. If you are just starting your graduate studies in the fall, you may apply if you show evidence of being accepted to a graduate program.



SOCIETY FOR HUMAN RESOURCE MANAGEMENT



SHRM, the Society for Human Resource Management, creates better workplaces where employers and employees thrive together. As the voice of all things work, workers and the workplace, SHRM is the foremost expert, convener and thought leader on issues impacting today's evolving workplaces. With 300,000+ HR and business executive members in 165

countries, SHRM impacts the lives of more than 115 million workers and families globally.

TARGET



Target is proud to be one of the world's most beloved brands, and we've made commitments across our business to guide us in keeping that long legacy alive. You can find the Target Team in all 50 states at your favorite store, in your community, across the country and around the world. There are more than 350,000 team members across the globe, all working together for one important reason: to help all families discover the joy of everyday life. That's our purpose. Our mission. Our long legacy of giving 5% of our profits helps strengthen our communities, and our volunteers serve 1 million+ hours in their communities each year. Target scored a perfect 100 on The Human Rights Campaign's 2018 Corporate Equality Index and nearly half of our 1,800+ Target stores are run by women.

AARP



AARP is the nation's largest nonprofit, nonpartisan organization dedicated to empowering people 50 and older to choose how they live as they age. With a nationwide presence and nearly 38 million members, AARP strengthens communities and advocates for what

matters most to families: health security, financial stability, and personal fulfillment.

AMERICAN BEVERAGE ASSOCIATION



The American Beverage Association (ABA) is the leading policy and public education advocate for the non-alcoholic beverage industry. ABA members have a longstanding commitment to addressing societal challenges with better way solutions. They are working with the

Alliance for a Healthier Generation to reduce sugar consumed from beverages. And with World Wildlife Fund, The Recycling Partnership and Closed Loop Partners, they launched Every Bottle Back, a breakthrough effort to reduce their use of new plastic.

AMERICAN EXPRESS



American Express is a globally integrated payments company that provides customers with access to products, insights and experiences that enrich lives and build business success. Our integrated payments platform includes card-issuing, merchant-acquiring and card network businesses. We are a leader in providing payment products and services to a broad range of customers, including consumers, small businesses, mid-sized companies and large corporations around the world.

AMERICAN FOREST & PAPER ASSOCIATION



The American Forest & Paper Association (AF&PA) serves to advance a sustainable U.S. pulp, paper, packaging, tissue and wood products manufacturing industry through fact-based public policy and marketplace advocacy. AF&PA member companies make products essential for everyday life from renewable and recyclable resources and are committed to continuous improvement through the industry's

sustainability initiative – Better Practices, Better Planet 2020. The forest products industry accounts for approximately four percent of the total U.S. manufacturing GDP, manufactures nearly \$300 billion in products annually and employs approximately 950,000 men and women.

AMERICAN GAS ASSOCIATION



There are more than 76 million residential, commercial and industrial natural gas customers in the U.S., of which 95 percent — more than 72 million customers — receive their gas from AGA members. Today, natural gas meets more than thirty percent of the United States' energy needs.

AMERICAN MEDICAL ASSOCIATION



The American Medical Association (AMA)—the leading voice for physicians and their patients in our nation's capital—is committed to promoting the art and science of medicine and the betterment of public health. The AMA is addressing the biggest health care issues facing our nation, including access to affordable coverage; hypertension and diabetes; the opioid epidemic; physician burnout; digital innovation; and creating the medical school of the future.

BOEING



As a leading global aerospace company, Boeing develops, manufactures and services commercial airplanes, defense products and space systems for customers in more than 150 countries. As a top U.S. exporter, the company leverages the talents of a global supplier base to advance economic opportunity, sustainability and community impact. Boeing's diverse team is committed to innovating for the future, leading with sustainability, and cultivating a culture based on the company's core values of safety, quality and integrity.

EMD SERONO



At EMD Serono, the healthcare business of Merck KGaA, Darmstadt, Germany in the U.S., we have a long-standing legacy of making a difference in the lives of patients and their loved ones. Helping to create, improve and prolong lives fuels our passion. Our 1,300 employees in the U.S. act boldly, empowered by cutting-edge science that delivers valuable medicines, drug-delivery devices and support services for patients with difficult-to-treat diseases.

FIERCE GOVERNMENT RELATIONS

FIERCE GOVERNMENT RELATIONS

Fierce Government Relations is an all-Republican lobbying firm with more than 50 corporate, trade association, and non-profit clients.

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Forbes Tate Partners is a full-service government and public affairs advocacy firm providing integrated bipartisan government and public affairs services. Our team's ability to see around corners to evaluate the best course of action for our clients stems from experience at the highest levels. Our primary areas of specialty are health care, energy, natural resources, financial services, transportation, trade, tax, tech and telecommunications, appropriations, and agriculture.

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Holland & Knight attorneys and professionals assist clients with the business of Washington – both as the nation's capital and one of the world's most dynamic cities. The firm's Washington office features the Public Policy & Regulation (PP&R) Practice Group as well as Real Estate, White-Collar Litigation, Wealth Planning, Fiduciary Litigation, Healthcare, Transportation, International Trade and Corporate practice teams. Holland & Knight's PP&R Group, led by Partner Rich Gold, includes more than 100 lawyers and other professionals engaged in federal, state and local government affairs.

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HOUSEHOLD & COMMERCIAL PRODUCTS ASSOCIATION



The Household and Commercial Products Association (HCPA) is the premier trade association representing companies that make and sell \$180 billion annually of products used for cleaning, protecting, maintaining, and disinfecting in homes and commercial environments. HCPA members employ 200,000 people in the U.S. whose work helps consumers and workers create a cleaner, healthier and more productive life. Our mission is to protect, promote and enhance the household and commercial products industry and the consumers and workers who use our members' products.

The Household and Commercial Products Association (HCPA) is the premier trade association representing companies that make and sell \$180 billion annually of products used for cleaning, protecting, maintaining, and disinfecting in

INTUIT



Intuit is a mission-driven, global financial platform company that gives everyone the opportunity to prosper. We serve consumers, small businesses and the self-employed and work with a range of partners to solve our customers' most pressing problems. Our products, including TurboTax, QuickBooks and Mint, help our customers around the world make more money, with the least amount of work, while having complete confidence in their actions and decisions.

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JOHNSON & JOHNSON



At Johnson & Johnson, we believe good health is the foundation of vibrant lives, thriving communities and forward progress. That's why for more than 130 years, we have aimed to keep people well at every age and every stage of life. Today, as the world's largest and most broadly-based health care company, we are committed to using our reach and size for good. We strive to improve access and affordability, create healthier communities, and put a healthy mind, body and environment within reach of everyone, everywhere. We are blending our heart, science and ingenuity to profoundly change the trajectory of health for humanity.

At Johnson & Johnson, we believe good health is the foundation of vibrant lives, thriving communities and forward progress. That's why for more than 130 years, we have aimed to keep people well

KORN/FERRY INTERNATIONAL



Korn Ferry is a global organizational consulting firm. We deliver sustainable growth by solving your biggest people challenges. We work with our clients to design optimal organization structures, roles, and responsibilities. We help them hire the right people and

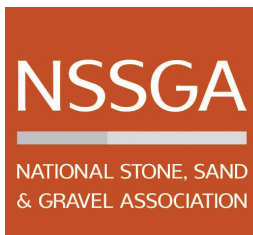
advise them on how to reward and motivate their workforce while developing professionals as they navigate and advance their careers. Our 7,000 experts in more than 50 countries deliver on five core areas: Organization Strategy, Assessment and Succession, Talent Acquisition, Leadership & Professional Development and Total Rewards.

MICROSOFT



Founded in 1975, Microsoft enables digital transformation for the era of an intelligent cloud and an intelligent edge. Its mission is to empower every person and every organization on the planet to achieve more.

NATIONAL STONE, SAND & GRAVEL ASSOCIATION



The National Stone, Sand & Gravel Association (NSSGA) is the leading voice and advocate in the nation's capital for the construction aggregates industry. We advance public policies that protect and expand the safe, environmentally responsible use of crushed stone, sand and gravel that build America's infrastructure and economy.

PHRMA



The Pharmaceutical Research and Manufacturers of America (PhRMA) represents the country's leading innovative biopharmaceutical research companies, which are devoted to discovering and developing medicines that enable patients to live longer, healthier and more productive lives. Since 2000,

PhRMA member companies have invested more than \$1.1 trillion in the search for new treatments and cures, including \$102.3 billion in 2021 alone.

THE RUSSELL GROUP



Spanning four decades, The Russell Group continues to set the standard for advocacy services in the food and agriculture arena. Our eleven team members have vast experience in Congress, in the Administration and with key organizations and individuals involved in the most impactful issues of

federal food and agriculture policy. Our bipartisan firm is committed to advocacy with integrity built on trusted relationships, a wealth of experience and thoughtful strategy.

RUSSELL REYNOLDS ASSOCIATES

RUSSELL REYNOLDS ASSOCIATES

Russell Reynolds Associates is a leading global search and leadership advisory

firm. We help our clients build teams of transformational leaders who can meet today's challenges and anticipate the digital, economic and political trends that are reshaping the global business environment. From helping boards with their structure, culture and effectiveness to identifying, assessing and defining the best leadership for organizations – our teams bring their decades of expertise to help clients solve their most complex leadership issues.

UNITEDHEALTH GROUP

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UnitedHealth Group is a diversified health care company dedicated to helping people live healthier

lives and helping make the health system work better for everyone. Our 325,000 women and men leverage the information, technology and clinical insights of our company to enhance the performance of the health system and improve the overall health and well-being of the people we are privileged to serve and their communities.

UPS



Founded in 1907 as a messenger company in the United States, UPS has grown into a multi-billion-dollar corporation by clearly focusing on the goal of enabling commerce around the globe. Today, UPS is a global company with one of the most recognized and admired brands in the world. We have become the world's largest package delivery company and a leading global provider of specialized transportation and logistics services. UPS is working every day to move our world forward by delivering what matters in more than 200 countries and territories worldwide.

WINE & SPIRITS WHOLESALERS OF AMERICA (IN KIND)



As the only national membership organization of wine and spirits distributors, WSWA advocates on federal, state, regulatory, and legal issues impacting distributors and the beverage alcohol industry. We focus on many important policy areas such as taxation of family-owned businesses, state-based alcohol regulation, social responsibility and impaired driving prevention. Founded in 1943, WSWA has more than 370 member companies in 50 states and the District of Columbia, and its members distribute more than 80 percent of all wine and spirits sold at wholesale in the U.S.

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CONTRIBUTOR SPONSORS - \$5,000

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Lynn Taylor
Connie Tipton
Tunnl Data
U.S. Tire Manufacturers
Association
The Vinyl Institute
Volkswagen Group of America
Whiteford, Taylor & Preston LLP

About Bryce Harlow



Bryce Nathaniel Harlow (1916-1987) was born in Oklahoma City, Oklahoma, the son of Victor E. Harlow, who had served as a college professor, college president, and publisher of Harlow's Weekly, which focused on Oklahoma political, social and economic issues. Bryce Harlow graduated from the University of Oklahoma in 1936 at age 19, followed by two years of graduate work in government at the University of Texas at Austin and the University of Oklahoma. He then went to Washington, D.C., where he served on Capitol Hill as assistant librarian of the U.S. House of Representatives and then as an aide to Congressman Wesley Disney. In 1940 he joined the army reserve, and in July 1941 he was placed on active duty as an officer in the public information office of Army Chief of Staff Gen. George C. Marshall. He then served as the army's congressional liaison under Wilton B. Persons. He rose to the rank of lieutenant colonel.

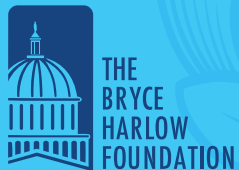
After the war, Harlow returned to Oklahoma City twice to serve as vice president of Harlow Publishing Company in 1946-47 and 1951-52, but both times was recruited back to positions in Washington. In 1947 he joined the staff of the House Armed Services Committee, the following year he became the head of the staff, in 1953 became a speechwriter for the newly elected President Dwight D. Eisenhower, and went on to hold a variety of titles in the White House through Eisenhower's two terms.

Harlow also wrote campaign speeches for Richard M. Nixon in 1960, but after Nixon was defeated Harlow was hired by Procter & Gamble to create their first governmental relations office in Washington, D.C. Harlow was the company's main representative to Congress and federal agencies until his retirement in 1978. At the time of his retirement, he was called the "unofficial dean of Washington corporate representatives."

In 1969, Harlow was President Nixon's first appointment to his staff to head up legislative affairs, and later was made Counselor to the President with cabinet rank. Harlow later served as an informal advisor to Presidents Gerald Ford and Ronald Reagan, and received many honors. In 1960 he received the Minuteman Award, the highest honor of the Reserve Officers Association. He was inducted into the Oklahoma Hall of Fame in 1977. In 1981, President Reagan awarded him the Medal of Freedom. In 1990, the Fund for American Studies established the Bryce Harlow Institute on Business and Government Affairs, a summer program at Georgetown University.

One's word is one's bond. Habitual truth-telling and square dealing are of paramount important to this profession, If a corporate representative lies, misrepresents, or even lets a misapprehension stand uncorrected – or if he cuts corners too slyly – he is very quickly dead and gone, never to be resurrected or even mourned. – Bryce Harlow





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